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Agenda





Set the context for the Enterprise IT System

Focus on five themes common to this and other Enterprise IT Systems

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Context



System Context



Provide an electronic environment for the creation and management of records comprising complex documents or document sets (e.g., law suits, contracts, and patient records) and related information

- Contains both structured and unstructured data
- Intended for broad use throughout the organization (approximately 10,000 users)

System is being developed incrementally

- Record creation is the first increment
- Even creation requires interactions between the system and other supporting systems

Architecturally, the system comprises infrastructure and a collection of applications to create and manage records

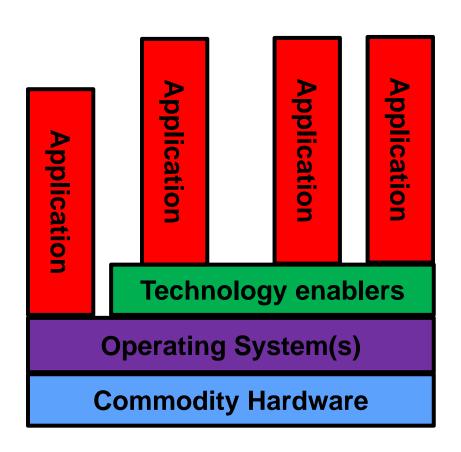
Infrastructure



Expected to be built from COTS software components drawn from these technology enabler areas:

- business intelligence
- business logic/rules engine
- · workflow and orchestration
- knowledge management
- common data standards/ontology
- rendering
- collaboration
- security services
- workload management
- data services
- discovery services
- messaging services
- electronic records management
- archiving
- presentation layer





Operating System(s) and hardware might be provided in a cloud context

COTS products preferred for technology enablers

Preference for applications to use technology enablers

Common Themes







Study of the different technology enablers led to these themes:

- Integrated COTS product suites and vendor lock-in
- Integrating application components in a Software-as-a-Service context
- Benefits and costs of using loose coupling and web services
- Trade-offs involved in achieving a "common look & feel" across the system
- Different levels of security services across the enterprise



The technology enabler areas couldn't be considered independently of each other due to:

- Inherent overlap between enabler areas
- Product feature growth
- Corporate mergers

The consequence is the tendency is toward greater dependence on single vendors

- Even if products are initially independent of each other, a longlived system will eventually depend on a few (maybe as few as one) products or vendors
- The benefit is that the cost of integrating products will tend to go down



Workflow and Orchestration

Data Ontology

Workload Management

Business Intelligence Electronic Records Management

Data Services

Business Logic

Collaboration

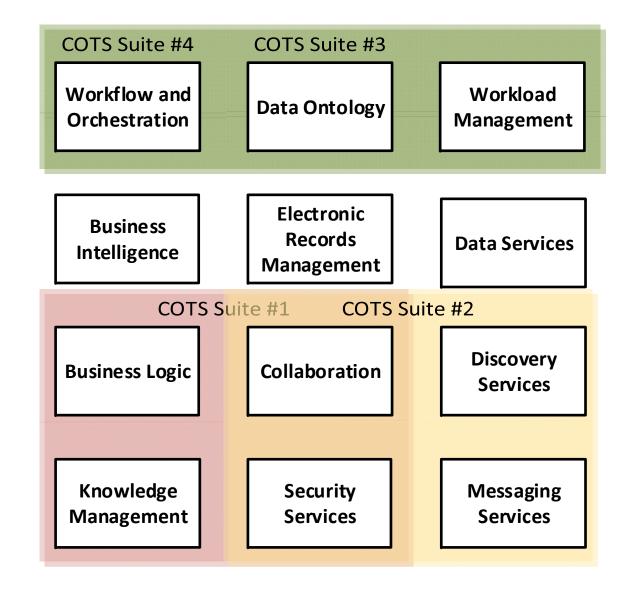
Discovery Services

Knowledge Management **Security Services**

Messaging Services

Enterprise IT System Infrastructure







COTS Suite #3/4 Workflow and Workload **Data Ontology** Orchestration Management **Electronic Business** Records **Data Services** Intelligence Management COTS Suite #1/2 **Discovery Business Logic** Collaboration **Services** Knowledge Security Messaging Management **Services Services**

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Software-as-a-Service (SaaS)



Strong preference for a cloud-based Infrastructure-as-a-Service With common technology enablers can provide Platform-as-a-Service

Software-as-a-Service is the next logical step, but:

- Organizational policy is still changing
- Complexity when different components reside in different clouds
- Complexity of keeping applications synchronized when delivered by different providers
- Sensitivity of records
- Limited control over provider

Loose Coupling and Web Services



Highly desirable

- Makes it easier to replace components
- Achievable between the applications
- Ideally coupling is only through records (structured data can be a problem)
- Simplifies testing

Counter to the tendency towards product suites

Service orientation through use of web services still seems the best way to achieve loose coupling

Achieving a Common Look-and-Feel



Common look-and-feel is highly desirable from a user perspective but:

- If a style is chosen will either:
 - Limit the number of available products
 - Or require modification of the products to conform to the style
 - Or develop every component as custom
- If not chosen, then the first product defines the style
- Require everything be built to a custom style

Practically, particularly with an incremental acquisition for a longlived system, a common look-and-feel is not possible

Security Services in an Enterprise Context



Identity and Access Management are still areas of development

- Name & password pairs not strong enough
- PKI technology is still being adopted

Choices for the system:

- Every application has own security capability
 - Least usable
- One application provides security for others
 - Can provide single sign on (SSO)
 - Have to find an application that can serve up security services
 - Have to adapt other applications to use it
- Provide separate security service
 - Neutral with respect to applications
 - Can provide SSO
 - More readily adapted when organization policy changes
 - More effort to develop
 - All applications need to be adapted to use the service



Conclusions



Conclusions



No theme is really new

- There are new aspects of them
- Their continued recurrence suggests there is still work to do Smaller, more incremental, acquisitions will exacerbate issues
 - May be unavoidable
 - Predictions of the future are rarely accurate

Program Offices need to have realistic expectations

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